

Time	Session	Speakers
8.30am	Welcome to Country	Songwoman Maroochy
8.35am	Welcome & Opening Remarks	Mary Delahunty, ASFA
8.45am	Fireside Chat: Damian Graham, Aware Super Reflections on team structure, leadership, global growth and what really matters for portfolio resilience and delivery.	Damian Graham , Aware Super Chair: Kirsten Temple , JANA
9.15am	Setting the Scene for the Future in Markets and Macroeconomy Macro shifts are testing institutional resilience. Panelists will discuss what distinguishes those able to adapt decisively and transparently.	Jeff Chee , Willis Towers Watson Alex Joiner , IFM Investors Kevin Wan Lum , LGT Crestone Chair: Alison Telfer , UBS Asset Management
9.50am	Governing Investment Decisions The panel will discuss how different structures can enable key decisions to be delegated across Boards, ICs and CIOs in a way that breaks down operational siloes to mitigate risk but ensure clarity, speed and oversight of decisions is maintained.	Kim Bowater , Frontier Advisors Leigh Gavin , Cbus Super Andrew Howard , Equip Super Chair: Michael Sommers , ASFA
10.25am	Morning tea	
10.50am	1A: Private Markets: Scaling Operationally Delivering growth in private assets means scaling systems and resources. This session will unpack what this means from ensuring the required skillsets, tech stack and operational setup are in place to navigate complex and opaque investment instruments to capitalise on rapidly growing opportunities.	Benjamin Page-Fort , MSCI Sam Young , Blackstone Chair: Shaun O'Malley
	1B: Liquidity Management Amid growing regulatory focus this session brings together those directly managing liquidity and those shaping the frameworks that support them. From real-time execution to stress testing and governance, hear how teams are coordinating to meet evolving expectation.	Todd Manning , Rest Super Ash Silva , AustralianSuper Chair: Madeleine Morris , ASFA
	1C: ESG Data & Reporting Integrity Good ESG investing depends on more than ambition - it needs aligned reporting, audit trails, and implementation clarity. Gain insights into how data and reporting capabilities can be enhanced to respond to growth of ESG in newer markets and avoid 'greenwashing'.	Kate Bromley , Aware Super Carmen Leung , FTSE Russell Fiona Mann , Brighter Super Chair: Kate Griffiths , ACSI
11.25am	2A: Macro to Micro Implementation Capital markets teams sit at the intersection of macro insight and portfolio design. This session explores how funds build CMAs, partner with providers and rely on ops, data and tech to deliver insights that are actionable.	Belinda Cheung , Future Fund Zoe McHugh , ART Chair: Kirsten Temple , JANA
	2B: Exposure Management & Implementation Alpha The final mile of portfolio construction: navigating overlays, collateral trading, securitised lending, execution and control frameworks.	Justin Lo , ART Nehal Mehra , BNY Stephen Michael , JP Morgan Chair: Michael Sommers , ASFA
	2C: Hedge Funds: Evolving Roles in Multi-Asset Portfolios Renewed interest in hedge funds also requires careful governance and oversight - and clean implementation and transparency. This session will provide insights into the requirements to ensure teams are best placed to execute.	Katie Petering , BlackRock Australasia Nathan Peters , Aware Super Chair: Shaun O'Malley

	Session	
12.05pm	3A: Operationalising Sustainable Impact Investing Impact investing is evolving, spanning everything from community-driven ventures to large-scale global portfolios. In a barrier-free impact investing world, learn how portfolio teams implement investment for long-term sustainable impact.	Tino Carusi , Enliven Housing Michael Di Russo , CEFC Marigold Look , IFM Investors Chair: David Hetherington , Impact Investing Australia
	3B: Guidance Note to Strengthen Investment Management Operational Due Diligence With the introduction of APRA's new prudential standard CPS 230, an enhanced and expanded guidance note has been developed by ASFA and JANA. The ODD GN aims to strengthen operational resilience and ensure alignment and effective risk management.	Luke Barrett , Gilbert + Tobin Helen Hall , NGS Super Chair: Jo Leaper , JANA
	3C: Benchmarking From listed equities to private markets, benchmark innovation is accelerating. This session highlights how new approaches to index design are supporting better performance measurement, portfolio construction, and transparency across asset classes.	David Ho , FTSE Russell, LSEG Benjamin Page-Fort , MSCI Chair: Trent Brandie , Summit Glow Consulting
12.35pm	Lunch	
1.35pm	What Happened on Liberation Day? Insights into how portfolio decisions were made under pressure and the tools, teams and systems that supported rapid responses and exposure visibility during April.	Michael Blayney , HESTA Kirsten Temple , JANA Chair: Andrew Lill , legalsuper
2.15pm	Valuations Under Pressure: Lessons from April Revelations from April into the partnerships and collaborative team efforts that ensured valuation process resilience consistent with regulatory expectations.	Paul Abraham , CSC Sophie Jelleff , HESTA Katrina King , QIC Chair: Kim Bowater , Frontier Advisors
2.45pm	Afternoon tea	
3.10pm	Regulatory Outlook – Transparency, Risk, Liquidity & Governance The regulatory lens on investment oversight is sharpening. This session discusses what investment, compliance, risk and operational teams will be required to deliver.	Pippa Lane , ASIC Adrian Rees , APRA Chair: Geoff Sanders , Allens
3.40pm	Future-Ready Investing: How AI is Reshaping the Investment Process A practical look at how innovative funds are embedding AI into the investment process. What works, what breaks, and how scaling responsibly to streamline functions can release teams for high value tasks.	Kevin Fernandez , Novigi Tony Mackenzie , Jacobi Yann Magnan , 73 Strings Chair: Tom McMahon , Mandala Partners
4.20pm	Closing Remarks	Mary Delahunty , ASFA
4.25pm	Networking	