

Time	Session	Speakers
8.30am	Welcome & Opening Remarks	Mary Delahunty, ASFA
8.45am	Fireside Chat: Damian Graham, Aware Super Reflections on team structure, leadership, global growth and what really matters for portfolio resilience and delivery.	Damian Graham , Aware Super Chair: Kirsten Temple , JANA
9.15am	Setting the Scene for the Future in Markets and Macroeconomy Macro shifts are testing institutional resilience so what distinguishes those able to adapt decisively and transparently?	Jeff Chee , Willis Towers Watson Alex Joiner , IFM Investors Kevin Wan Lum , LGT Crestone Chair: Andrew Craston , ASFA
9.50am	Governing Investment Decisions How are key decisions delegated across Boards, ICs and CIOs? How are operational siloes broken down to mitigate risk? What structures enable clarity, speed and control?	Kim Bowater , Frontier Advisors Leigh Gavin , Cbus Super Andrew Howard , Equip Super Chair: Michael Sommers , ASFA
10.25am	Morning tea	
10.50am	1A: Private Markets: Scaling Operationally Delivering growth in private assets means scaling systems and resources. How can you build the skillsets, tech stack and operational set-up required to navigate complex and opaque investment instruments and capitalise on rapidly growing opportunities in private markets?	Benjamin Page-Fort , MSCI Sam Young , Blackstone Chair: Shaun O'Malley
	1B: Hedge Funds: Evolving Roles in Multi-Asset Portfolios Renewed interest in hedge funds also requires careful governance and oversight - and clean implementation and transparency. This session will provide insights into the requirements to ensure teams are best placed to execute.	Katie Petering , BlackRock Australasia Nathan Peters , Aware Super Chair: <i>To be announced</i>
	1C: ESG Data & Reporting Integrity Good ESG investing depends on more than ambition - it needs aligned reporting, audit trails, and implementation clarity. How can data and reporting capabilities be enhanced to respond to growth of ESG in newer markets and avoid 'greenwashing'?	Kate Bromley , Aware Super Carmen Leung , FTSE Russell Fiona Mann , Brighter Super Chair: Kate Griffiths , ACSI
11.25am	2A: Macro to Micro Implementation Capital markets teams sit at the intersection of macro insight and portfolio design. This session explores how funds build CMAs, partner with providers, and rely on ops, data and tech to deliver insights that are actionable.	Belinda Cheung , Future Fund Zoe McHugh , Australian Retirement Trust Chair: Kirsten Temple , JANA
	2B: Exposure Management & Implementation Alpha The final mile of portfolio construction: navigating overlays, collateral trading, securitised lending, execution and control frameworks.	Nehal Mehra , BNY Stephen Michael , JP Morgan Justin Lo , ART Chair: Michael Sommers , ASFA
	2C: Benchmarking From listed equities to private markets, benchmark innovation is accelerating. This session highlights how new approaches to index design are supporting better performance measurement, portfolio construction, and transparency across asset classes.	David Ho , FTSE Russell, LSEG Benjamin Page-Fort , MSCI Chair: Trent Brandie , Summit Glow Consulting

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[Register](#)

	Session	
12.05pm	Breakout 3	3A: Guidance Note to Strengthen Investment Management Operational Due Diligence With the introduction of APRA's new prudential standard CPS 230, an enhanced and expanded guidance note has been developed by ASFA and JANA. The ODD GN aims to strengthen operational resilience and ensure alignment and effective risk management.
		3B: Operationalising Impact Investing Impact investing is evolving, spanning everything from community-driven ventures to large-scale global portfolios. If we imagine a barrier-free impact investing world, what are the tools that portfolio teams need to invest for impact?
		3C: Liquidity Management Amid growing regulatory focus, this session brings together those directly managing liquidity and those shaping the frameworks that support them. From real-time execution to stress testing and governance, hear how teams are coordinating to meet evolving expectation.
12.35pm	Lunch	
1.35pm		What Happened on Liberation Day? Insights into how portfolio decisions were made under pressure and the tools, teams and systems that supported rapid responses and exposure visibility during April.
2.15pm		Valuations Under Pressure: Lessons from April Revelations from April into valuation process resilience and the response of funds to regulatory expectations.
2.45pm	Afternoon tea	
3.10pm		Regulatory Outlook – Transparency, Risk, Liquidity & Governance The regulatory lens on investment oversight is sharpening. This session discusses what investment, compliance, risk and operational teams will be required to deliver.
3.40pm		Future-Ready Investing: How AI is Reshaping the Investment Process A practical look at how innovative funds are embedding AI into the investment process. What works, what breaks, and how do they scale responsibly to streamline functions and release teams for high value tasks?
4.20pm		Closing Remarks
4.25pm	Networking	