

Time	Session	Speakers
8.30am	Welcome & Opening Remarks	
8.45am	Fireside Chat: Damian Graham, Aware Super Reflections on team structure, leadership, global growth and what really matters for portfolio resilience and delivery.	Damian Graham , Aware Super Chair: Kirsten Temple , JANA
9.15am	Setting the Scene for the future in markets and macroeconomy Macro shifts are testing institutional resilience so what distinguishes those able to adapt decisively and transparently?	Jeff Chee , Willis Towers Watson
9.50am	Governing Investment Decisions How are key decisions delegated across Boards, ICs and CIOs? How are operational siloes broken down to mitigate risk? What structures enable clarity, speed and control?	Kim Bowater , Frontier Advisors
10.25am	Morning tea	
10.50am	Breakout 1	
	1A: Private Markets: Scaling Operationally Delivering growth in private assets means scaling systems and resources. How can you build the skillsets, tech stack and operational set-up required to navigate complex and opaque investment instruments and capitalise on rapidly growing opportunities in private markets?	Benjamin Page-Fort , MSCI
	1B: Liquidity & Valuations under SPS 530 How are funds responding to APRA's expectations around valuation governance and liquidity planning? What's changed since the December guidance?	Coming soon!
	1C: ESG Data & Reporting Integrity Good ESG investing depends on more than ambition - it needs aligned reporting, audit trails, and implementation clarity. How can data and reporting capabilities be enhanced to respond to growth of ESG in newer markets and avoid 'greenwashing'?	Kate Bromley , Aware Super Carmen Leung , FTSE Russell
11.25am	Breakout 2	
	2A: Macro to Micro Implementation Capital markets teams sit at the intersection of macro insight and portfolio design. This session explores how funds build CMAs, partner with providers, and rely on ops, data and tech to deliver insights that are actionable.	Zoe McHugh , Australian Retirement Trust
	2B: Exposure Management & Implementation Alpha The final mile of portfolio construction: navigating overlays, collateral trading, securitized lending, execution and control frameworks.	Nehal Mehra , BNY Stephen Michael , JP Morgan
	2C: Hedge Funds: Evolving Roles in Multi-Asset Portfolios Renewed interest in hedge funds also requires careful governance and oversight - and clean implementation and transparency. Insights into the requirements to ensure teams are best placed to execute.	Katie Petering , BlackRock Australasia

	Session	
12.05pm	Breakout 3	3A: Guidance Note to Strengthen Investment Management Operational Due Diligence With the introduction of APRA's new prudential standard CPS 230 Operational Risk Management Standard, an enhanced and expanded guidance note has been developed by ASFA and JANA. The ODD GN aims to strengthen operational resilience and ensure alignment and effective risk management to support the long-term objectives of superannuation funds.
		Jo Leaper , JANA Helen Hall , NGS Super Luke Barrett , Gilbert + Tobin
		3B: Sustainable Impact Investing Session information coming soon.
		Marigold Look , IFM Investors
		3C: Benchmarking Session information coming soon.
		David Ho , FTSE Russell, LSEG
12.35pm	Lunch	
1.35pm	What Happened on Liberation Day? Portfolio decisions made under pressure: what tools, teams and systems supported rapid responses and exposure visibility during April? How were decisions made and executed?	
	Michael Blayney , HESTA Chair: Andrew Lill , legalsuper	
2.15pm	Valuations Under Pressure: Lessons from April What April revealed about valuation risk, process resilience and fund design - and how funds are lifting their governance game.	
	Coming soon!	
2.45pm	Afternoon tea	
3.10pm	Regulatory Outlook – Transparency, Risk, Liquidity & Governance The regulatory lens on investment oversight is sharpening. What will compliance, risk and operational teams be required to deliver?	
	Pippa Lane , ASIC Adrian Rees , APRA Chair: Geoff Sanders , Allens	
3.40pm	Future-Ready Investing: How AI is Reshaping the Investment Process A practical look at how innovative funds are embedding AI into the investment process. What works, what breaks, and how to scale responsibly to streamline functions and release teams for high value tasks.	
	Charles Wu , State Super	
4.20pm	Closing Remarks	
4.25pm	Networking	